

International Rescue Committee Tanzania: Strategy Action Plan



IA

G Tapper / IRC



Issued May 2016



G Tapper / IRC

IRC2020 GLOBAL STRATEGY OVERVIEW

The International Rescue Committee's (IRC) mission is to help the world's most vulnerable people survive, recover, and gain control of their future. The aim of our global strategy, IRC2020 (see right), is to make measurable improvements in health, safety, education, economic wellbeing, and decision-making power. Therefore, the IRC has made investments to design more effective programs, use resources more efficiently, reach more people more quickly and better respond to beneficiaries' needs.



TANZANIA OVERVIEW

For more than 50 years, Tanzania has played an important role as a host to refugees from the Democratic Republic of the Congo (DRC), Burundi and Rwanda. Today, in addition to the country's own development challenges, Tanzania continues to host people fleeing conflict and crisis in neighboring countries.

Tanzania's economy has grown rapidly in recent years, but social services and infrastructure are struggling to keep up. Many refugees and the communities

where they live do not receive the services and support required. Refugees living outside of camps and in cities are particularly underserved, and as a result, are extremely vulnerable.

Physical and sexual violence against refugee women and girls in their homes and schools is common in both host communities, refugee camps, and cities. Services to prevent abuse and help survivors heal are inadequate. Poverty and unemployment are major

contributing factors to high rates of violence.

Education services for refugees are inadequate and many students fail to pass required tests to graduate. Therefore, most youth do not learn key skills needed to continue education or find a job.

The IRC's new strategy for Tanzania illustrates its commitment to improving the health, safety, education, and decision-making power of crisis-affected people in Tanzania.

IRC'S STRATEGIC PROGRAMMING

The IRC has been a leader in Tanzania since 1993, and will continue to support the government and local organizations as they welcome refugees fleeing turmoil in the region.

The IRC's 2020 strategy in Tanzania is to prioritize keeping people healthy and safe, improving education and enhancing peoples' decision-making power (see Figure 1). The IRC will specifically target refugees and host communities, with a focus on women and girls.

With significant expertise and experience, the IRC in Tanzania will provide case management services and launch campaigns to prevent and respond to violence against women and girls. The safety of women and girls at home will be promoted through preventative campaigns to tackle sexual abuse and exploitation of women and children. These programs will also promote social and economic empowerment for women and girls and positive parenting.

To improve access and quality of education for refugees and vulnerable groups, the IRC will provide modern, market-relevant entrepreneurship training, and ramp up programs to provide pre-school and school-aged children with classrooms that are equipped and staffed.

The IRC will help vulnerable people to exercise power over their lives by improving access to services for people living with disabilities, urban refugees, and new citizens.

The IRC's commitment to gender equality strives for equal outcomes for women and girls, and men and boys. To narrow the gender gap, the IRC will ensure that all programming is designed to address the unique needs and mitigate against access barriers that are faced by women and men, boys and girls.

Figure 1: Priority Outcomes and Future Programs

| | Priority Outcomes in Tanzania | Future Programs |
|-----------|--|--|
| HEALTH | <ul style="list-style-type: none"> > Women and girls are protected from and treated for the consequences of gender-based violence (GBV) | <ul style="list-style-type: none"> > Prevent and respond to violence against women and girls with case management services and preventative campaigns |
| SAFETY | <ul style="list-style-type: none"> > People are safe in their home and receive support when they experience harm | <ul style="list-style-type: none"> > Scale up positive parenting programs and support the government to develop national programs to prevent abuse |
| EDUCATION | <ul style="list-style-type: none"> > 6 - 14 year olds have literacy, numeracy, and social-emotional skills, according to their developmental potential | <ul style="list-style-type: none"> > Improve children's access to quality education by providing solutions to financial (e.g., school fees) and physical (e.g., classroom construction) barriers to attendance |
| POWER | <ul style="list-style-type: none"> > People with specific needs (PSN), urban refugees, and newly naturalized former refugees are equally able as the dominant group to choose where to live, how to live and how they are governed | <ul style="list-style-type: none"> > Identify and implement ways to narrow the service gap between vulnerable populations and the rest of Tanzanian society |

COMMITMENTS FOR IMPACT

In order to maximize impact and achieve the priority outcomes, the IRC in Tanzania is making new investments to be more responsive to beneficiaries and partners, improve program effectiveness, react more quickly when crisis strikes, and use resources more efficiently. The IRC made the following commitments to strengthen programming and improve the lives of the people it serves in Tanzania.

Figure 2: Commitments to Ensure Impact



Responsiveness

- > Implement community-driven performance reviews, where beneficiaries evaluate interventions



Effectiveness

- > Initiate at least one rigorous impact evaluation to identify effective programming based on evidence
- > Implement mobile data collection solutions to ensure fast, reliable data on the impact of interventions



Speed & Timeliness

- > Invest in emergency response capacity of national staff and local partners so the IRC can respond more quickly when crisis strikes



Best Use of Resources

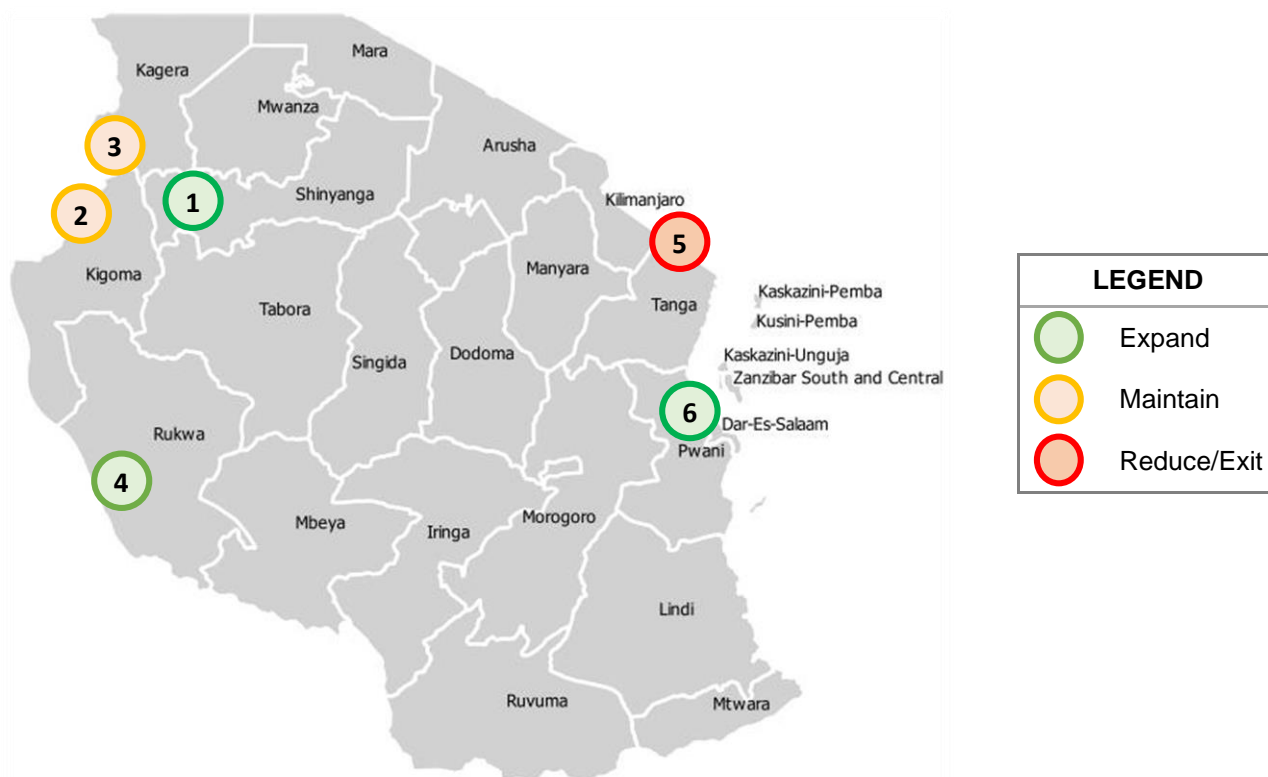
- > Identify the cost per beneficiary for interventions to improve value for money



IRC'S STRATEGIC PRESENCE

From now until the end of 2020, the IRC will maintain, expand, and reduce its presence in sites across Tanzania based on an analysis of where the greatest need is and where the IRC can create the biggest impact.

Figure 3: The IRC's Geographic Transitions in Tanzania



| Location | Geographic Transition |
|-------------------------------|--|
| 1 Refugee Camps | Expand programs to prepare for and respond to refugee influxes from neighboring Burundi and the Democratic Republic of the Congo |
| 2 Kigoma Region | Maintain and potentially expand programs for host communities to promote integration of Burundian refugees into Kigoma villages. |
| 3 Kagunga, Manyovu & Kibirizi | Continue health and safety programs at key border crossing points, anticipating continued arrivals of refugees |
| 4 Katavi & Rukwa Settlements | Launch social and economic integration programs for newly naturalized citizens/former refugee populations |
| 5 Tanga | Build capacity of partners to handover remaining caseload and activities within two years |
| 6 Dar es Salaam | Expand safety and education services to chronically under-served urban refugees |



G Tapper / IRC

The IRC in Tanzania



Elijah Okeyo, Country Director
Elijah.Okeyo@rescue.org



[Rescue.org/where/Tanzania](https://rescue.org/where/Tanzania)



INTERNATIONAL
RESCUE
COMMITTEE